Podcast 9:

* Governance Structure and Collaborative Decision Making
	+ FSW's governance structure ensures input from stakeholders, including the Board of Trustees, faculty, staff, and students.
	+ The Faculty Senate and student government play key roles in academic oversight and planning.
* Data-Informed Planning Processes
	+ Data-informed planning processes, facilitated by Institutional Research, drive strategic decisions.
	+ Anthology software centralizes effectiveness planning and assessment.
	+ The Strategic Enrollment Management Team optimizes course scheduling and program offerings.
	+ Budget development aligns with institutional priorities and data-driven analysis.
	+ Strategic directions guide planning efforts, focusing on access, educational experiences, innovation, workforce preparation, and continuous improvement.
* Resource Management and Infrastructure Investments
	+ Resource management includes prudent financial practices, strategic infrastructure investments, and human resource development.
	+ FSW invests in facilities and technology to support academic mission and innovation.
	+ Professional development programs support faculty and staff growth.
* Addressing HLC Reviewer Questions: Integrated Planning and Future Outlook
	+ FSW integrates academic, facilities, IT, assessment, and program review plans into the budget.
	+ FSW is excited about innovation and student success but is concerned about external challenges.
	+ FSW utilizes many channels for community voices to be heard.